



Swiss Programme for Research  
on Global Issues for Development

# Terms of reference for the final evaluation of the joint SDC-SNSF Swiss Programme for Research on Global Issues for Development

The Swiss Programme for Research on Global Issues for Development invites bids for its Final Evaluation.

Deadline for submission: 30 May 17.00 CET  
Contact person: [david.svarin@snf.ch](mailto:david.svarin@snf.ch)

The terms of reference are specified in this document.

Berne, 05.05.2022



## 1 Purpose of this document

This document contains the requirements relating to the final evaluation of the Swiss Programme for Research on Global Issues for Development. It serves as a template for the bidder to submit his or her offer.

## 2 Goal and content of the mandate

### 2.1 Background

In 2012, the Swiss Agency for Development and Cooperation (SDC) and the Swiss National Science Foundation (SNSF) joined forces and launched the Swiss Programme for Research on Global Issues for Development (r4d programme). The r4d programme is providing funding for transnational research partnerships between Switzerland and countries of the Global South/East, which is both of scientific excellence and of relevance for development. About 100 million CHF have been made available by both institutions for the r4d programme for the period 2012-2023. The ultimate objective of the r4d programme is to generate new evidence, which contributes to reducing poverty and global risks and securing global public goods in developing countries in Africa, Asia and South America. With this programme, both organisations aspire to tackle important issues in different thematic areas such social conflicts, employment, food security, ecosystems, public health and more. Global sustainable development serves as normative and conceptual framework for the r4d programme.

The r4d programme is embedded in the sustainable development discourse and had three principal objectives:

1. to generate scientific knowledge and research-based solutions for reducing poverty and global risks in least developed, low- and middle income countries;
2. to offer national and international stakeholders methods and options for finding integrated, holistic approaches to solving problems;
3. to enhance scientific skills and know-how in dealing with the complexity of global problems for the benefit of societies in developing and emerging countries.

The r4d programme has specific features that make it quite unique: scientific excellence and development relevance are equally important criteria for the selection process; the projects have to involve at least one research group from a developing country in Africa, Asia, or Latin America, according to the OECD-DAC list (a Swiss institution has to act as lead applicant); interdisciplinarity is a must; 10-15% of the project budgets should be allocated to communication and application.<sup>1</sup> Further, each research project develops a results framework, a communication strategy, and an explicit “path-way to impact” that explains how it intends to contribute to societal, ecological and/or economic transformation. The

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<sup>1</sup> Further financial conditions apply to all research partnership projects: at least 50% of the academic research personnel (in person months) per project resides in poor developing countries (group 1) and at least 40% of the approved amount must go to the partners from Country group 1.



implementation of the research results into policy and practice is of high significance and is considered an integral part of the research activities.

Between 2013 and 2022, it has published 13 calls and awarded grants to 57 projects based in 48 countries, clustered in five thematic modules and a thematically open module as well as additional grants for synthesis and transformation (TAG) projects.<sup>2</sup> Annex 1 presents the programme's results framework which details the set objectives and indicators. Annex 2 depicts the organisational arrangements of the r4d programme. Detailed information on the programme can be found on [www.r4d.ch](http://www.r4d.ch). The timeline of the programme is depicted in see Annex 3.

## 2.2 Objectives

The **purpose** of the final evaluation is to assess the extent to which the programme has achieved its objectives, whether the modality of the programme is appropriate to achieve its objectives, and the extent to which the programme has been able to influence practice and/or policy. Insights from the evaluation shall inform the successor programme and other research programmes of the SDC and the SNSF. The evaluation shall cover the entire duration of the programme from 2012-2023, with a focus on the years after the Mid-Term Review (MTR), which was the period when results, findings and conclusions started to appear.<sup>3</sup> In addition, a dedicated section shall evaluate the Transformation Accelerating Grants (TAGs) and their effectiveness.<sup>4</sup>

The **objectives** of the final evaluation will be (in order of importance):

- To appraise the programme management, set-up and organisational arrangements, including structure and processes (**Efficiency**).
- To assess the outcomes and results of the r4d programme and the impact of the research projects against the objectives stated in the r4d programme framework and to assess the contribution of the r4d programme to development (**Effectiveness**).
- To appraise the programme's place in the Swiss and the global research context related to the Sustainable Development Goals (SDGs) and in relation to other organisations (**Coherence**).
- To assess the sustainability of the achieved results (will the benefits of r4d programme research last)? (**Sustainability**)

## 2.3 Eligibility of bidders

In order to avoid conflicts of interest, members of the two funding agencies SNSF and SDC are excluded from submitting an offer and from collaborating in a team performing the evaluation. This also

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<sup>2</sup> The factsheet of the r4d programme, modules and projects 2021 provides a complete overview: [http://www.r4d.ch/SiteCollectionDocuments/r4d\\_all\\_Factsheets\\_2021.pdf](http://www.r4d.ch/SiteCollectionDocuments/r4d_all_Factsheets_2021.pdf).

<sup>3</sup> In 2017, the r4d programme mandated a Mid Term Review (MTR) to assess the progress of the programme against the specific objectives defined in the Results Framework and to identify enabling and hindering factors that have affected the achievement of the set objectives. The MTR focused on the output and outcome levels (effectiveness) and appraised the Programme's management and organisational arrangements, including structure and processes (efficiency).

<sup>4</sup> At mid-term of the r4d programme and after first projects were completed, a request from the side of researchers emerged for additional funding that would facilitate and accelerate the utilisation of knowledge or technologies developed in r4d projects. This has led to the decision to create the r4d Transformation Accelerating Grants (TAGs). TAGs allow teams of r4d researchers and implementing partners to make use of the knowledge, tools and technologies developed within r4d projects through translation and implementation initiatives.



includes members of the different committees of the SNSF and SDC. Only such bidders who are independent from the r4d programme, i.e. who have no role neither at the strategic nor at the operational level of r4d, are admitted to submit offers. The tender issuer will make a corresponding declaration in the contract.

## **2.4 Content of the mandate**

The final evaluation will assess the programme based on the Development Assistance Committee (DAC) criteria for evaluating development assistance (<https://www.oecd.org/dac/evaluation/daccriteriaforevaluatingdevelopmentassistance.htm>), focusing on efficiency, effectiveness, coherence and sustainability.

### **2.4.1 Efficiency**

Does the structure and functioning of the programme allow for efficient programme implementation?

#### **Specific guiding questions:**

1. How has the programme setup contributed to achieving the objectives?
2. How has the cooperation between the two funding organisations (SDC and SNSF) contributed to achieving the objectives of the r4d programme? What have been the complementarities and competencies of each organisation?
3. Was the duration of each research program (4 years) adequate? Was the financial amount provided adequate?
4. Were the three financial conditions of the r4d programme useful, understood and respected by the researchers?
5. What follow-up and support was provided by the program management to the projects and was that adequate (from both perspectives)?
6. How much projects have relied on junior researchers (e.g. PhD students), with what advantages and disadvantages?
7. Has the wish to combine excellent scientific research and practical solutions for development been possible?
8. Has the balance between research and development been maintained and implemented?
9. How have activities at programme management level contributed to the programmes' main objective?

### **2.4.2 Effectiveness**

Has the programme achieved its set objectives and thus have the desired impact?

#### **Specific guiding questions:**

10. Did the r4d programme raise a wider interest from the Swiss research community on development issues and did it broaden the number of Swiss research institutions involved in research for development?
11. Did the r4d programme make a difference in generating scientific knowledge and solutions that are useful to development actors and practitioners to reduce poverty?



12. Are the findings relevant for practice and policy making? Are the findings relevant in order to induce a change?
13. Has the programme created an active scientific network on global development issues (that would not exist or to a lesser extent without the programme)?
14. The design of the programme was to allocate substantive financial amounts for the communication and diffusion of the results. Was that approach successful? How could it have been done differently?
15. How do specific instruments (monitoring, site visit, mid-term evaluation, r4d Forum, r4d Skills) foster the realisation of the set objectives?
16. What is the respective added value of the two types of calls (open vs thematic) and to what extent does the combination of both types have complementary and synergistic effects on the realisation of the set objectives? Has the type of call had an impact on the success of the respective research project?
17. How has the Synthesis work contributed to reaching the objectives?
18. What is the evidence for the scientific excellence of the r4d projects? Have there been scientific innovations stemming from r4d research? What is the added value of this research?

#### **2.4.3 Coherence**

Is the programme compatible with relevant frameworks and initiatives?

##### **Specific guiding questions:**

19. How did the r4d programme fit into the Swiss and the global research context related to the SDGs? How did the r4d programme relate to similar funding initiatives?
20. Has the r4d programme been complementary to other programmes? What were the unique features of the r4d programme?

#### **2.4.4 Sustainability**

Will the programme's achievements last (beyond the programme termination)?

##### **Specific guiding questions:**

21. Has there been capacity-building in r4d projects both in least developed, low and lower-middle income countries as well as in Switzerland?
22. To what extent have projects managed to establish sustainable structures and networks? To what extent have research partnerships and other partnerships found a continuation after the r4d projects ended and to what extent were projects a basis for further initiatives?
23. Has the r4d programme raised interest beyond the research community? Have there been follow-up projects, spin-off or other research uptake initiatives? Which factors favoured such developments?

#### **2.4.5 Transformation Accelerating Grants**

Separate evaluation of the TAGs.



**Specific guiding questions:**

24. Have the TAGs reached their objective to accelerate transformation towards solution-oriented results based on research from r4d projects? Which results have been achieved?
25. In which contexts have positive outcomes been reached and where have there been challenges in implementing the TAGs?
26. Has the transdisciplinary set-up of the TAGs favoured positive outcomes?
27. Which aspects of the set-up of the TAGs has favoured achieving the objectives?  
Which aspects have been less efficient?

### **3 Methods and documentation**

The period to be evaluated is 2012 to 2023. This evaluation will be conducted by an external evaluator or a consortium of evaluators. The overall evaluation approach should represent an adequate mix of methods in order to provide relevant recommendations that are based both, on external assessment and internal reflection on the programme process.

The methodology will be developed by the evaluator so that the evaluation allows responding to the guiding questions. While the detailed methodology will be elaborated by the evaluator in the inception report, all evaluations should include a desk review of the programme's key documents and of data readily available, as well as key informant interviews including members of the r4d Steering committee, members of the Review Panels, the SDC and SNSF representatives in the Review Panels, researchers in various roles and country contexts.

The **r4d management (SNSF)** and the **SDC** will support the evaluation team through making various documents, data and contacts available, such as listed in this non-comprehensive list:

- Research Concept 2017-2020 (SDC)
- Dispatch on Switzerland's International Cooperation 2017-20 (resume and full version)(SDC)
- Research Concept 2021-2024(SDC)
- Switzerland's International Cooperation Strategy 2021-2024 (SDC)
- Contacts of SDC collaborators at head office engaged in the r4d programme and of Swiss representations (cooperation offices) in countries where research projects are currently implemented (SDC)
- Detailed project document ("Detailkonzept"; in German only) including programme logical framework (SNSF)
- Programme contracts (SNSF)
- Call documents (thematic calls, open call, TAG)(SNSF)
- r4d strategic documents (minutes of Steering committee meetings)(SNSF)
- Communication and Synthesis concepts;
- Management principles of the thematic modules
- Reporting guidelines
- Mid-Term Review Final Report



- Output data (quantitative overview for each module according to the respective logical framework)
- Statistics of the r4d programme
- Contacts to members of Review Panels
- Contacts to the researchers and, in consultation with them, the research plans, results frameworks, and progress reports of projects
- Annual reports 2015-2020

## 4 Steering

The evaluation process will be steered by the Evaluation Task Force (SDC Research Desk, representative of the SNSF, representative of the r4d management) that shall ensure the quality of the evaluation with the following tasks:

- Selection of a tender
- Kick-off meeting with chosen evaluator
- Feedback on inception report after presentation made by evaluator
- Discussion of final results and recommendations

The final reports and recommendations will be presented to the Steering Committee of the r4d Programme who will also be responsible for the following tasks:

- Comments on the final report and recommendations
- Approval of final report and elaboration of a management response

## 5 Deliverables

The deliverables of this mandate are:

### 5.1 Draft Inception Report

The draft Inception Report is prepared by the Evaluation team after an initial review of relevant documentation and, if necessary, some initial interviews. It shall contain the following elements:

- Introduction, context and aims
- Conceptual framework to be used in the evaluation
- Specifications on the evaluation methodology (including its strength and limitations) as well as information on data sources and collection, sampling and key indicators
- Evaluation questions, including stakeholders to be interviewed
- summary of reviewed documents
- Timeline for the evaluation process
- Tentative structure of the evaluation report.



The Inception Report must be written in English and not exceed **10 pages** excluding annexes. The draft Inception Report will be presented to the Evaluation Task Force for further discussion, adjustments and approval.

## 5.2 Final Inception Report

The final Inception Report is elaborated on the basis of the comments from the Evaluation Task Force.

## 5.3 Draft Evaluation Report

The draft report should include the evaluation findings, conclusions and recommendations. A workshop is organised for the Evaluation Task Force and the r4d Steering Committee to provide feedback to the evaluator.

## 5.4 Final Evaluation Report

The final evaluation report shall contain the following elements:

- Executive Summary (2-3 pages)
- Aims
- Introduction and context
- Description of the methods including limitations
- Description of the results along the specific objectives of the evaluation
- Conclusions
- Recommendations and lessons learned for a potential future programme supporting research for development

The Final Evaluation Report must be written in English and not exceed **20 pages** excluding the executive summary and annexes.

## 6 Time schedule

Deadline	Activity	Responsible
05 May 2022	Publication of the mandate	SNSF
30 May 2022	Deadline for submitting offer	Evaluator
Jun 2022	Awarding of mandate and notice to unsuccessful bidders	ETF
Jun/Jul 2022	Signing of contract	SNSF
01 Aug 2022	Mandate starts/Kick-off meeting	Evaluator & ETF
Sept 2022	Presentation of Draft Inception Report	Evaluator
	Feedback from ETF on Draft Inception Report	ETF
Sept 2022	Submission of Final Inception report	Evaluator





Deadline	Activity	Responsible
01 Jan 2022	Submission of Draft Evaluation Report	Evaluator
Jan/Feb 2022	Workshop with r4d SteCo	Evaluator & ETF & r4d SteCo
Feb 2023	Submission of Final Evaluation Report considering inputs from SteCo and ETF	Evaluator
Feb 2023	Management Response	ETF with consultation of r4d SteCo
31 March 2023	Approval of Final Evaluation Report	r4d SteCo

## 7 Formal aspects of the invitation to tender

### 7.1 Mandating party

The Swiss National Science Foundation (SNSF, Wildhainweg 3, Postfach, 3001 Bern, Switzerland) manages the award procedure and is also the direct mandating party for the bidder. Contact person is David Svarin (Email: [david.svarin@snf.ch](mailto:david.svarin@snf.ch), Phone: +41 31 308 24 90).

### 7.2 Composition and content of the offer

Tenders must contain the following elements:

Chapter	Contents	Pages (max.)
<b>0</b>	<b>Cover letter with signature</b>	1
<b>1</b>	<b>Technical Offer</b>	8
1.1.	Introduction with motivation for the bid	
1.2.	Understanding of the mandate	
1.3.	Description of the proposed methodology and key questions	
1.4.	Competencies, roles and responsibilities of the team	
1.5.	Preliminary work plan	
<b>2</b>	<b>Financial proposal</b> Offer to be submitted in CHF should include: – Daily rates of remuneration of consultant(s) – Expenses for travel, accommodation, meals, other – Material – VAT	1 narrative page including cost overview
<b>3</b>	<b>Annexes</b> Profile of the company Name and contact data of single person of contact CVs of all team members Confirmation about the necessary personnel at disposal References and list of similar mandates executed by the consultant; providing at least the following data:	



Chapter	Contents	Pages (max.)
	<ul style="list-style-type: none"><li>– Name of company and address of contact person(s) and telephone numbers</li><li>– Time and place of execution of the mandate</li><li>– Short description of the provided services</li></ul> One Evaluation report (similar evaluation) Declaration on existing or non-existing linkages with r4d programme Others (e.g. publication list)	

### 7.3 Budget

An overall budget (in CHF) for all costs shall be provided for the mandate including time for travelling and visits/interviews in Switzerland as well as all expenses. The overall budget shall not exceed CHF 150'000 including VAT. No field visits or travels outside of Switzerland are foreseen. Interactions with staff outside of Switzerland shall be conducted by phone, email, surveys or other ICT based instruments.

No reimbursement can be made for the bidder's work in preparing and submitting his or her offer.

### 7.4 Contractual terms

The general terms and conditions of the Confederation for service contracts (<https://www.bkb.admin.ch/bkb/de/home/hilfsmittel/agb.html>) are declared to be applicable to the contract to be concluded. Bidders are considered to have accepted the general terms and conditions when submitting an offer.

### 7.5 Eligibility criteria

The bidder can verify his or her eligibility to fulfil the mandate, resp. shall confirm this with a self-declaration.

No.	Eligibility criterion	Verification
EC 1	Academic Masters or equivalent	Curriculum Vitae
EC 2	Experience in evaluations: The bidder has advanced experience in carrying out evaluations and reviews.	2 references on complex evaluations/reviews over the last 5 years. 1 evaluation/review report (similar mandate).
EC 3	Knowledge of international development cooperation: The bidder has advanced knowledge of the trends and current issues in the field of international development cooperation	2 references on services delivered (evaluations, studies or reviews) in the field of International Development Cooperation over the last five years.
EC 4	Knowledge of the international landscape of research for development: The bidder has a proven knowledge about the role and contribution of research for development	2 references on services delivered (evaluations, studies or mandate) of research programmes over the last 5 years
EC 5	Personnel resources: The bidder has the necessary personnel at his disposal to be able to fulfil the mandate as described in the functional specification.	CVs of all team members and confirmation



No.	Eligibility criterion	Verification
EC 6	SPOC: A Single Person of Contact acts as the team leader.	Name and contact data
EC 7	Language skills: The bidder must have excellent commands orally and in writing in English, and working knowledge of French and German.	CVs of all team members
EC 8	Independence from the r4d programme: Proven independence (non-linkage, close relation or any other issue that might bias the evaluation process or result) from the actors (on strategic and operational levels) of the r4d programme	Declaration of linkages / non-linkage

#### 7.6 Award criteria

Of the eligible offers submitted, the contract will be awarded to the bidder who reaches the best ranking according to the following award criteria and weighting:

No.	Award criterion	Weighting
AC1	Qualification and experience of the team in evaluation in research programme and development cooperation Experience in the leadership of complex evaluation or review mandates (10%) The team has advanced competences and experience in steering and managing complex and participatory processes (10%) Knowledge in the fields of development cooperation and research for development (10%)	30%
AC 2	Quality of the methodological approach and understanding of the mandate Quality of the proposed approach and methodology (20%) Critical appreciation of the mandate (20%)	40%
AC 3	Quality of offer (appearance, structure, readability; completeness; Comprehensive, well-structured offer with a good appreciation and understanding of the requirements and expectations )	10%
AC 4	<b>Financial proposal</b> Clear proposition Realistic costs Overall amount	20%

The award criteria are evaluated on a scale of 0 to 5.

Score	Fulfilment and quality of the criteria
0	Cannot be established – Information not available
1	Very bad fulfilment – Information is incomplete – Data quality is very poor



Score	Fulfilment and quality of the criteria
2	Bad fulfilment <ul style="list-style-type: none"><li>– Information relates inadequately to the requirements</li><li>– Data quality is poor</li></ul>
3	Average fulfilment <ul style="list-style-type: none"><li>– Information globally responds adequately to the requirements</li><li>– Data quality is adequate</li></ul>
4	Good fulfilment <ul style="list-style-type: none"><li>– Information focuses well on requirements</li><li>– Data quality is good</li></ul>
5	Very good fulfilment <ul style="list-style-type: none"><li>– Information clearly relates to the achievement of outputs</li><li>– Data quality is excellent</li></ul>

## 8 Additional points to be noted by the bidder

### 8.1 Address for submission of offers

David Svarin, r4d programme, Swiss National Science Foundation, Wildhainweg 3, 3001 Bern, Switzerland; Email: [david.svarin@snf.ch](mailto:david.svarin@snf.ch).

### 8.2 Language of documents, language of bids

The bid has to be submitted in English. The documents are mostly available in English, some are in French and in German.

### 8.3 Deadline for submitting bid and validity

The bid must be sent by email to the contact person named under point 5.1 by **30 May 2022, 17.00 CET**, at the latest.

The bid has to be valid for up to 90 days after the aforementioned date for submission.

## 9 Confidentiality

All information of any kind that comes to the attention of the bidder in connection with the tender and a possible contract with the mandating party is to be treated as confidential.

Bidders treat facts as confidential that are not public knowledge or publicly available. In cases of doubt, facts are to be treated as confidential. This obligation to secrecy remains valid even after conclusion of the tender procedure.

The party in charge of managing the tender undertakes to maintain confidentiality about this bid towards third parties subject to the reserve of statutory publication requirements.



A confidentiality agreement between the contractor and the contracting party will be signed before the start of the evaluation.

## **10 Protected rights**

All protected rights that arise from executing the mandate shall be transferred to the contracting party.

## **11 Annexes**

### **11.1 Annex 1: Results framework of the r4d programme**



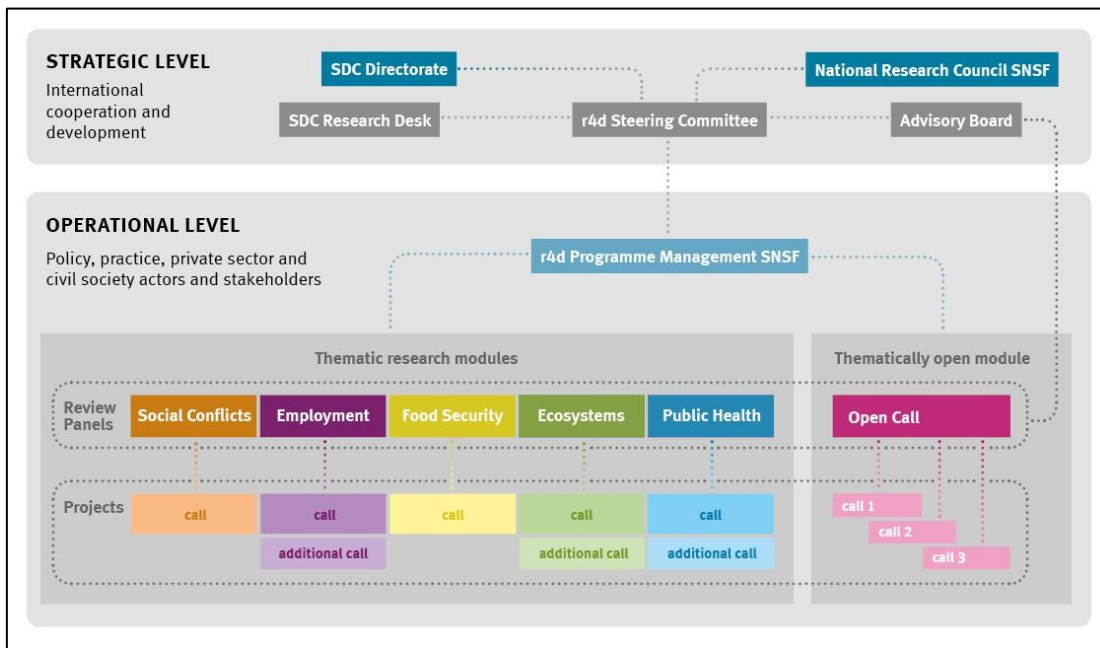
Hierarchy of objectives Strategy of Intervention		Key Indicators	Data Sources Means of Verification	
<b>Impact (Overarching Goal)</b>		<b>Impact Indicators</b>		
<p>Research results of the five thematic modules and the thematically open module contribute to solving urgent global problems and securing global public goods in Africa, Asia and South America within the normative and conceptual framework of global sustainable development.</p>		<p>Evidence that newly identified and verified solution pathways addressing urgent global problems and global public goods benefit first and foremost poor people in Africa, Asia and South America.</p> <p>Evidence that policies at the international or regional level take into account or take up research findings.</p>	<p>External evaluation Stakeholder survey Module reports incrementally building up on project reports Syntheses</p>	
<b>Outcomes</b>		<b>Outcome Indicators</b>		<b>External Factors (Assumptions &amp; Risks!)</b>
Strategic Objectives	<p>Outcome 1: Scientific evidence and research based solutions for reducing poverty and global risks are available.</p>	<p>Evidence that relevant, use-inspired knowledge feeds into policy debates and is shared with key stakeholders who apply it. Research based recommendations are taken into account / taken up by international or regional organizations or / and other relevant stakeholders.</p>	<p>Module reports incrementally building up on project reports Syntheses</p>	<p><i>Assumptions:</i> Call does receive high interest in the research community High quality of submitted research proposals</p>
	<p>Outcome 2: National and international stakeholders are informed on the nature of the problems, trade-offs, and options for tackling and solving problems in a more systemic and holistic manner, and make use of the provided evidence and tools.</p>	<p>Evidence that relevant, use-inspired, systemic knowledge about trade-offs and options for tackling and solving problems feeds into policy debates and is shared with stakeholders who apply it. Research based recommendations are taken into account / taken up by international organizations or / and other relevant stakeholders.</p>	<p>Module reports incrementally building up on project reports Syntheses Survey (stakeholder interviews)</p>	<p><i>Assumptions:</i> The issues addressed are on the mid- and longer term international policy agenda.  <i>Risks:</i> Relevant results are not applied in practice and policy due to other priorities, funding constraints, and other factors beyond the sphere of influence of researchers.</p>
	<p>Outcome 3: Scientific competencies and expertise in dealing with the complexity of global issues for the benefit of societies in Africa, Asia, and South America are increased.</p>	<p>Competence level of inter- and transdisciplinary research is enhanced. Level and intensity of different stakeholder exchanges in the research process.</p>	<p>Module reports incrementally building up on project reports Syntheses</p>	<p><i>Assumption:</i> Social and intercultural competencies are available</p>
<b>Outputs (per outcome)</b>		<b>Output Indicators</b>		
<b>For outcome 1: Scientific evidence and research based solutions for reducing poverty and global risks are available.</b>				
<b>Output 11</b>	<p>New, innovative concepts, methods, methodologies, techniques, technologies, products, tools, or approaches are identified, developed, validated, and applied.</p>	<p>Number of scientific peer-reviewed publications (together with some quality indicators) Number of presentations at international scientific</p>	<p>Module reports incrementally building up on project reports Syntheses</p>	<p><i>Assumption:</i> Willingness to transnational scientific collaboration and interaction</p>



		conferences outside of the r4d programme Number of products for scaling-up and/or replication Number of technological, social and political tools made available		with relevant stakeholders throughout the research process is confirmed
<b>Output 12</b>	An active scientific network on global issues for development is enhanced	Number and quality of research project teams Number of triangular North-South-South collaborations	Module reports incrementally building up on project reports Syntheses	
<b>For outcome 2: National and international stakeholders are informed on the nature of the problems, trade-offs, and options for tackling and solving problems in a more systemic and holistic manner, and make use of the provided evidence and tools.</b>				
<b>Output 21</b>	Research results are effectively exchanged with stakeholders and applied	Number of concrete application examples from the projects	Survey Module reports incrementally building up on project reports Syntheses	<i>Assumption:</i> Willingness of stakeholders to take into account scientific evidence and act and decide based on evidence.
<b>Output 22</b>	Results of research are brought into relevant channels of international debate and regional and international policy dialogue.	Number of presentations by projects partners in which the research results are discussed Number policy briefs and policy fora	Syntheses Project specific communication and implementation strategy	<i>Risks:</i> Lack of interaction between research, policy and practice.
<b>Output 23</b>	Awareness on tackling global issues through systemic and interdisciplinary approaches has been raised	Reference to relevant international debates		
<b>For outcome 3: Scientific competencies and expertise in dealing with the complexity of global issues for the benefit of societies in Africa, Asia, and South America are increased.</b>				
<b>Output 31</b>	Transnational research partnerships between researchers from Switzerland and Africa, Asia and/or Latin America are effective.	Number of co-authored scientific publications (peer reviewed articles) with authors from Switzerland and authors from Africa, Asia, and/or Latin America. Degree of compliance with the 11 KFPE partnership principles.	Module reports incrementally building up on project reports Syntheses	<i>Risks:</i> The division of work and the benefit sharing favors only Swiss research community Researchers have no or little interest or incentives in interdisciplinary collaboration due to lack of incentives
<b>Output 32</b>	Interdisciplinary collaboration between social, natural, and engineering sciences is strengthened.	Number of co-authored scientific publications with authors from social and natural sciences.		
<b>Output 33</b>	The capacities to identify and tackle new issues with a potential global impact for developing countries are strengthened.	Number of promoted researchers (gender disaggregated) Number of completed BSc, MSc, and PhDs with projects (gender disaggregated; in Switzerland / partner countries) Number of involved Post-docs within projects in Switzerland and in partner countries Number of participants in r4d Skills events		



### 11.2 Annex 2: Organisational structure of the r4d programme



### 11.3 Annex 3: Timeline of the r4d programme





